## Amy Whitaker, Hannah Grannemann\*

*New York University (USA),*\**University of North Carolina at Greensboro (USA)* 

# Artists' Royalties and Performers' Equity: A Ground-Up Approach to Social Impact Investment in Creative Fields

DOI: 10.30819/cmse.3-2.02

#### ABSTRACT

In this paper we argue that new models of artists' royalties and performers' equity can form the basis of social impact funds in the arts. Following the principle that those who contribute value should own part of it, we model social impact funds using a "value creation" lens, starting with royalties, profit shares, and other rights granted to visual artists, performers, and playwrights (referred to collectively as "artists"). We draw on data from DACS, the United Kingdom manager of the Artist Resale Right (ARR) and copyright licensing, as well as Arts Council England. We build on case studies of the Artist Pension Trust and Olav Velthuis' suggestion of applying football (soccer) transfer fees to the arts, in order to argue for an artist-centric view of sustainable investing in the culture sector. This proposal complements cultural impact investing funds started by LISC and Upstart Co-Lab while creating more diversifiable, flexible, and artist-centric systems to address problems of risk and diversification of early-stage investment in creative work.

### **KEY WORDS**

Artists' resale royalties, social impact investing, subsidiary rights, investment management, fractional equity

Paper received: 20 November 2019 • Paper revised: 30 November 2019 • Paper accepted: 10 December 2019

Amy Whitaker is an assistant professor in Visual Arts Administration at the New York University. She is author of the books *Art Thinking* and *Museum Legs* and of numerous scholarly articles, artists' projects, white papers, and essays. She began her career in art museums including the Guggenheim, MoMA, and Tate, and worked after art school for the hedge fund manager D.E. Shaw & Co., L.P.Her research and teaching have been featured in the New York Times, the Financial Times, Harper's, the Atlantic, Art Forum, the Art Newspaper, Artsy, Forbes, the Boston Globe, Vanity Fair, and the Stanford Social Innovation Review.

Email: amy.whitaker@nyu.edu

**Hannah Grannemann** is an assistant professor and Director of the Arts Administration Program in the College of Visual and Performing Arts at the University of North Carolina at Greensboro. She was the Executive Director of the Children's Theatre of Charlotte, the Managing Director of PlayMakers Repertory Company in Chapel Hill, NC, Associate Managing Director of Yale Repertory Theatre. She has worked with Snug Harbor Productions, a general management company working on Broadway and Off-Broadway, New York Stage & Film and Elissa Myers Casting.

Email: hagranne@uncg.edu

#### References

- Abumrad, J. (2019), I will always leave you. Radio-Lab Presents: Dolly Parton's America, New York: WNYC Studios, available at: https://www.wnycstudios.org/podcasts/dollypartons-america (accessed 22 October 2019).
- Actors Equity (n.d.), Development: Eastern agreement, available at: https://actorsequity.org/resources/contracts/development/ (accessed 22 October 2019).
- American Theater (2019), Jackie Sibblies Drury and Lauren Yee Win 2019 Steinberg Playwright Awards, available at: https://www.americantheater.org/2019/10/09/jackie-sibblies-drury-and-lauren-yee-win-2019-steinberg-playwright-awards/ (accessed 9 October 2019).
- Americans for the Arts (2017), The arts & economic prosperity 5: The economic impact of nonprofit arts & cultural organizations & their audiences, available at:

  https://www.americansforthearts.org/by-program/reports-and-data/research-studies-publications/arts-economic-prosperity-5/use/download-the-report (accessed 9 October 2019).
- Artist Pension Trust. (n.d.) About us, available at: http://www.aptglobal.org/en/About (accessed 9 October 2019).
- Arts Council England (n.d.), Grants for the Arts, available at: https://www.artscouncil. org.uk/funding-finder/grants-arts (accessed 9 October 2019).
- Arts Council England (2018), Grants for the Arts data: All awards offered 01 April 2017 31 March 2018, available at: https://www.artscouncil.org.uk/grants-arts-0#section-1(accessed 9 October 2019).
- Arts Council England, TBR, a-n The Artists Information Company & Doeser, J. (2018), Livelihoods of Visual Artists: Literature and Data Review, available at: https://www.artscouncil.org.uk/sites/default/files/download-file/Livelihoods%20of%20Visual%20Artists%20Literature%20and%20Data%20Review.pdf (accessed 14 December 2018).
- Bancroft, J. (2019), DACS reaches 80 million milestone in Artist's Resale Right royalties, available at: https://www.dacs.org.uk/latest-news/dacs-celebrates-paying-artists-over-£80m-in-art-

- ist?category=For%20Artists| Campaigns%20&%20Lobbying|Latest%20News&title=N(accessed 24 June 2019).
- Baumol, W. J. & Bowen, W. G. (1966), Performing arts, The economic dilemma: A study of problems common to theater, opera, music, and dance, Cambridge: M.I.T. Press.
- Bellamy, R. (various). Richard Bellamy Papers. Archives of the Museum of Modern Art, New York.
- Bogyo, P. (2017), Broadway general manager: Demystifying the most important and least understood role in show business, New York: Allworth Press.
- Bradley, C. G. & Frye, B.L. (2019), Art in the age of contractual negotiation, Kentucky Law Journal 107(4): 547-592.
- The California Resale Royalty Act (CRRA), Cal. Civ. Code §986 (West 1976).
- Callanan, L. (2018), A creativity lens for impact investing, [In:]Karp, E. et. al. (Eds.), Creativity & the Arts: An Emerging Impact Investing Theme, available at: https://cornerstonecapinc.com/wp-content/uploads/Creativity-and-the-Arts-October-2018.pdf (accessed 9 October 2019).
- Castelli, L. (n.d.), Leo Castelli papers circa 1880-2000, Bulk 1957-1991. Series 2, Administrative Files, Box 39, Folder 25, Archives of American Art. Smithsonian Institution.
- Caust, J. (2018), There is not one ideal model: Different governments and how they relate to the arts, Cultural Management: Science and Education, 2(2): 9-22.
- Caves, R. E. (2000), Creative industries: Contracts between art and commerce, Cambridge: Harvard University Press.
- Coase, R. H. (1960), The problem of social cost, Journal of Law and Economics, 3: 1-44.
- Coy, P. (2000), The creative economy, Bloomberg, available at: The Creative Independent. A study of the financial state of visual artists today, available at: https://thecreativeindependent.com/artist-survey/ (accessed 28 August 2000).
- Cullinan, D. (2017), CultureBank: A new paradigm for arts and community investment. Medium, avaioable at: https://medium.com/@ deborahcullinan/culturebank-a-new-paradigm-forarts-and-community-investment-3e5e30fec101(accessed 17 March 2017).

- DACS (2019, unpublished), Artists and the art market: Survival and success, Internal DACS unpublished report.
- DACS (2018), Annual review 2018, available at: https://www.dacs.org.uk/latest-news/dacs%E2%80%99-annual-review-2018-58,000-artists-and-estate?category=For%20 Artists|For%20Art%20Market%20Professionals|For%20Licensing%20 Customers|Latest%20News&title=N (accessed 9 October 2019).
- DACS (n.d.), What is Payback, available at: https://www.dacs.org.uk/for-artists/payback/frequently-asked-questions#FAQ160 (accessed 9 October 2019).
- DACS (2016), Ten years of the Artist's Resale Right: Giving artists their fair share, available at: https://www.dacs.org.uk/DACSO/media/DACSD ocs/reports-and-submissions/Ten-Years-of-the-Artist-s-Resale-Right-Giving-artists-their-fair-share-DACS-Feb-16.pdf (accessed 9 October 2019).
- Donahue, T., & Patterson, J. (2010), Stage money: The business of the professional theater. Columbia: University of South Carolina Press.
- Dramatists Guild (n.d.), Know your rights, available at: https://www.dramatistsguild.com/advo-cacy/bill-of-rights (accessed 18 November 2019).
- European Commission (2011), Report on the Implementation and Effect of the Resale Right Directive (2001/84/EC), available at: http://ec.europa.eu/internal\_market/copyright/docs/resale/report\_en.pdf (accessed 14 December 2011).
- Frye, B. L. (2017), Equitable resale royalties, Journal of Intellectual Property Law, 24(2): 1-43.
- Goodwin, J. (2008), Far From the Spotlight, a Brewing Fight Between Playwrights and Nonprofit Theaters Over Subsidiary Rights, New York Times, available at: https://www.nytimes.com/2008/11/22/theater/22mone.html (accessed 21 November 2008).
- Hamilton, W. L. (2019), Displaced artists open a new front at the Brooklyn Army Terminal, New York Times, available at: https://www.nytimes.com/2019/04/22/arts/design/artbuilt-brooklyn-army-terminal.html (accessed 22 April 2019).
- Huttler, A. (2018), Creating a seat at the table: Exponential creativity ventures, [In:] Karp, E. et. al. (Eds.), Creativity & the Arts: An Emerging Impact Investing Theme, available at:

- https://cornerstonecapinc.com/wp-content/uploads/Creativity-and-the-Arts-October-2018.pdf (accessed 16 October 2018).
- Jones, R. (2018), Artists in battle over modern artwork pension fund. The Guardian, available at: https://www.theguardian.com/money/2018/mar/17/art-pension-trust-investment-legal-action-artists (accessed 17 March 2018).
- La Jolla Playhouse (2017), Financial Statements, available at: https://lajollaplayhouse.org/wp-content/uploads/2018/01/LJP-Financial-Statement-2017.pdf (accessed 9 October 2019).
- La Jolla Playhouse (n.d.), Production History, available at: https://lajollaplayhouse.org/who-we-are/about-the-playhouse/about-us/highlights/(accessed 9 October 2019).
- Laurenson, P. (2006), Change and loss in the conservation of time-based media installations. TATE Papers, available at: https://www.tate.org.uk/download/file/fid/740 1(accessed 9 October 2019).
- Lin L. M., Lin Y. (2018), Cost disease in consumption and spectatorship management: A cross-country study of the value creation mechanism in performing arts, International Journal of Arts Management, 21(1): 17-27.
- LISC (n.d.), How LISC works, available at: https://www.lisc.org/about-us/ (accessed 9 October 2019).
- LISC NYC (2019), NYC Inclusive creative economy fund: Impact report March 30, 2019, available at: https://www.lisc.org/media/filer\_public/ed/94/ed949974-52b2-4087-a7eb-214e8939589e/lisc\_nyc\_2019\_inclusive\_economy\_impact\_report.pdf (accessed 30 March 2019).
- Manella, D. (2018), "Anything Goes": Regulating the conduct of money-bundling Broadway coproducers, The Columbia Journal of Law & the Arts, 41(4): 641-663.
- Markowitz, H. (1952), Portfolio selection, Journal of Finance, 7(1): 77-92.
- McAndrew, C. (2019), The art market 2019: An Art Basel and UBS report, available at: https://www.ubs.com/global/en/about\_ubs/art/2019/art-basel.html(accessed 9 October 2019).
- Mellon Foundation (2018), Behind the Scenes: Assessing the National Playwright Residency Program, available at: https://mellon.org/shared-experiences-blog/assessment-national-

- playwright-residency-program/ (accessed 9 October 2019).
- Mudalier, A., Bass, R., Dithrich, H. & Nova, N. (2019), 2019 annual impact investor survey. Global Impact Investing Network (GIIN), available at: https://thegiin.org/assets/GIIN\_2019%20Annua l%20Impact%20Investor%20Survey\_webfile.pdf (accessed 9 October 2019).
- Palamourdas, D. (2019), To chop or not to chop: Explaining standard deal-making methods. PokerNews, available at: https://www.pokernews.com/strategy/to-chopor-not-to-chop-explaining-standard-deal-making-metho-33148.htm (accessed 18 January 2019).
- Paulson, M. (2019), Landmark Broadway deal gives actors a piece of the profits. New York Times, available at: https://www.nytimes.com/2019/02/08/theater/broadway-profit-sharing.html (accessed 8 February 2019).
- Paulson, L. (2016), 'Hamilton' producers and actors reach deal on sharing profits, New York Times, available at: https://www.nytimes.com/2016/04/16/theater/hamilton-producers-and-actors-reach-deal-on-sharing-profits.html (accessed 15 April 2016).
- Petty, E. M. (2014), Rauschenberg, royalties, and artists' rights, William and Mary Bill of Rights Journal, 22(3): 977-1009.
- Prowda, J. (2013), Visual Arts and The Law: A Handbook for Professionals, London: Lund Humphries.
- Rosen, S. (1981), The economics of superstars, American Economic Review, 71(5): 845-58.
- Rub, G.A. (2018), Experimenting with state-enacted resale rights, Kentucky Law Journal, 107(4): 651-684.
- Rub, G.A. (2014), The unconvincing case for resale royalties. Yale Law Journal Forum. Retrieved from http://www.yalelawjournal.org/ forum/the-unconvincing-case-for-resale-royalties (accessed 25 April 2014).
- Shipley, D.E. (2017), Droite de suite, copyright's first sale doctrine and preemption of state law, Hastings Communications and Entertainment Law Journal, 39(1): 1-42.
- Singer, D. (1997), Stage writers handbook: A complete business guide for playwrights, composers, lyricists, and librettists, New York: Theater Communications Group.

- Sollitt, L. R. (2019), The Future of the Art Market. London: Creative United, available at: https://fotamreport.creativeunited.org.uk/ (accessed 9 October 2019).
- Sprigman, C. & Rub, G. (2018), Resale royalties would hurt emerging artists. Artsy, available at: https://www.artsy.net/article/artsy-editorial-resale-royalties-hurt-emerging-artists (accessed 8 August 2018).
- Sutton, B. (2017), US arts nonprofits generated \$166.5 billion in spending in 2015, report shows. Hyperallergic, available at: https://hyperallergic.com/386510/us-arts-nonprofits-outside-la-and-nyc-generated-166-3-billion-in-spending-in-2015-report-shows/(accessed 21 June 2017).
- Svachula, A. (2018), California tried to give artists a cut. But the judges said no, New York Times, available at: https://www.nytimes.com/2018/07/11/arts/design/art-royalties-ruling-california-circuit-court.html(accessed 11 July 2018).
- Tran, D. (2014), Paying playwrights more than play money, American Theater, available at: https://www.americantheater.org/ 2014/12/ 10/paying-playwrights-more-than-play-money/ (accessed 10 December 2014).
- United States Copyright Office (2013), Resale royalties: An updated analysis, available at: https://www.copyright.gov/docs/resaleroyalty/usco-resaleroyalty.pdf (accessed 9 October 2019).
- University of Massachusetts at Amherst. Arts Extension Service (2016), Fundamentals of arts management (Sixth ed.) Boyle-Clapp, D., Brown, M. & Gard, M. (Eds.), Amherst Massachusetts: Arts Extension Service, Amhrest: University of Massachusetts.
- Upstart Co-Lab (2016), Artists, investors and innovators join together to launch Upstart Co-Lab. PR Newswire, available at: https://www.prnewswire.com/news-releases/artists-investors-and-innovators-jointogether-to-launch-upstart-co-lab-300250311.html(accessed 12 April 2016).
- Van Haaften-Schick, L. (2018), Conceptualizing artists' rights: Circulations of the Siegelaub-Projansky Agreement through art and law, Oxford Handbooks Online, available at: https://www.oxfordhandbooks.com/view/10.1093/oxfordhb/9780199935352.001.0001/oxford

- hb-9780199935352-e-27?rskey=dirWeZ& result=1 (accessed 9 October 2019).
- Velthuis, O. (2019), What the art market can learn from the soccer league, The International Art Market Studies Association Blog, availableat: https://www.artmarketstudies.org/tiamsa-blog-what-the-art-market-can-learn-from-the-soccer-league-by-prof-olav-velthuis/(accessed 17 October 2019).
- Velthuis, O. (2011), The Venice effect. The Art Newspaper.
- Velthuis, O. (2005), Talking Prices, Princeton: Princeton University Press.
- Weiss, M., & Gaffney, P. (2015), The business of broadway: An insider's guide to working, producing, and investing in the world's greatest theater community, New York: Allworth Press.
- Whitaker, A. (2019a), Art and blockchain: A primer, history, and taxonomy of blockchain use cases in the arts, Artivate: A Journal of Entrepreneurship in the Arts, 8(2): 21-46.
- Whitaker, A. (2019b), Shared value over fair use: Technology, added value, and the reinvention of copyright, Cardozo Arts & Entertainment Law Journal, 37(3): 635-657.
- Whitaker, A. (2019c), What would the art market look like from an artist's point of view? Future of

- the Art Market 2030 [keynote], November 13, 2019, Somerset House, London, United Kingdom.
- Whitaker, A. (2018a), Artist as owner not guarantor: The art market from the artist's point of view, Visual Resources, 34(38): 48–64.
- Whitaker, A. (2018b) [video], A new way to pay artists, TEDx FoggyBottom [video], available at: https://www.youtube.com/watch?v=2FqVY6W R8nM (accessed 9 October 2019).
- Whitaker, A. (2014), Ownership for artists, [In:] The Social Life of Artistic Property, Helguera, P., Mandiberg, M., Powhida, W., Whitaker, A., Caroline Woolard editors, Hudson: Publication Studio.
- Whitaker, A., Kräussl, R. (2018), Blockchain, fractional ownership, and the future of creative work, Goethe University Center for Financial Studies, Working Paper No. 594, available at: https://www.econstor.eu/bitstream/10419/18 2451/1/1031263918.pdf (accessed 9 October 2019).
- Wilkerson, M. (2012), Using the arts to pay for the arts: A proposed new public funding model, Journal of Arts Management, Law and Society, 42(3): 103-115.
- Winkleman, E., Hindle, P. (2018), How to start and run a commercial art gallery (2nd Ed.), New York: Allworth.