# Brea M. Heidelberg

Drexel University (USA)

# The professionalization of arts management in the United States: are we there yet?

DOI: 10.30819/cmse.3-1.04

# ABSTRACT

Many academics and practitioners treat the field of arts management as a sub-field of traditional business management, a managerial aspect of the arts disciplines it serves, or a specialization within non-profit management. These conceptions treat arts management as an intellectual offshoot of other fields, undermining the need for arts management to have its own body of literature, common discourse, and set of theories and practices that are considered universal.

Through the lens of professionalization this article demonstrates that, while the field of arts management is not fully professionalized, it is on the pathway to professionalization as a field in its own right. Wilensky (1964) offers five broad criteria for the professionalization of a field from the perspective of practitioners. This article uses Wilensky, one of the most cited sources on how to identify a professionalizing field, to examine the ways in which arts management in the United States has met, is partially meeting, or has yet to meet each criterion. The article concludes with an articulation of the ways in which arts management may completely meet partially-met criteria and begin to meet the criteria that has yet to be addressed within the field.

## **KEY WORDS**

Professionalization, sociology of knowledge, arts management

Paper received: 26 May 2019 • Paper revised: 18 June 2019 • Paper accepted: 24 June 2019

Brea M. Heidelberg (PhD) is an Assistant Professor & Associate Program Director of the Entertainment & Arts Management program at Drexel University. Her research focuses on diversity, equity, and inclusion, human resource development issues, and knowledge management in cultural organizations. Dr. Heidelberg is the founder and principal of ISO Arts Consulting — a company offering human resources and equity trainings, workshops, and workforce solutions. She serves as Vice President of the Association of Arts Administration Educators and on the editorial board of the American Journal of Arts Management.

Email: bmh29@drexel.edu

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The project is funded under the program of the Minister of Science and Higher Education titled "Regional Initiative of Excellence" in 2019-2022, project number 018 / RID / 2018/19, the amount of funding PLN 10 788 423,16